Financial Statements **December 31, 2021**



Independent auditor's report

To the Board of Directors of YMCA Canada

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of YMCA Canada (the Entity) as at December 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Entity's financial statements comprise:

- the statement of financial position as at December 31, 2021;
- the statement of operations for the year then ended;
- the statement of changes in net assets for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Pricewaterhouse Coopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Ontario March 11, 2022

Statement of Financial Position

As at December 31, 2021

	2021 \$	2020 \$
Assets		
Current assets		
Cash (note 3)	1,546,037	2,279,626
Accounts receivable	118,870	911,648
Prepaid expenses	53,621	58,512
	1,718,528	3,249,786
Investments (note 6(a))	24,758,124	19,708,655
Accounts receivable	147,167	219,779
Capital assets (note 7)	36,398	47,947
Intangible assets	-	21,798
Other long-term assets	15,776	-
	26,675,993	23,247,965
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities Deferred contributions (note 8)	281,102 567,813	1,275,545
Deferred contributions (note 8)	507,813	416,798
	848,915	1,692,343
Deferred lease inducement		13,166
	848,915	1,705,509
Net Assets		
Endowments (note 9)	18,900,363	16,535,113
Board restricted reserves (note 10)	5,544,756	3,752,367
Unrestricted Investment in capital assets	1,345,561 36,398	1,185,231 69,745
investment in capital assets		09,/45
	25,827,078	21,542,456
	26,675,993	23,247,965
Commitment (note 12)		

Approved by the Board of Directors			
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	Director	Cy !	Directo

Statement of Operations

For the year ended December 31, 2021

	2021 \$	2020 \$
Revenue Allocations from YMCA Member Associations Amortization of deferred capital contributions (notes 5) Government grants (note 17) National meetings and conferences Dividend income Recoveries from YMCA Member Associations	7,666,478 - 217,136 5,101 2,194,654 567,425	4,646,299 2,265,558 626,192 2,231 968,761 583,714
Foundation and other grants Miscellaneous income	109,271 128,504	64,209 133,639
	10,888,569	9,290,603
Expenses Salaries and employee benefits Purchased services (note 16) Travel and meetings (note 16) YMCA Lead and other Member Association agreements YMCA Resource Development Centre dues YMCA Resource Development Centre support Communications Uncollected Member Association charges World YMCA services Rent and office Licence fees Affiliations, professional services and insurance Amortization of capital and intangible assets Impairment of intangible assets (notes 5) Grants distributed	2,574,676 609,271 104,604 191,937 1,270,000 200,038 635,282 59,199 229,341 228,964 3,905 198,704 43,741	2,333,664 1,508,985 247,644 191,177 1,087,304 164,665 716,334 165,835 105,389 154,651 36,244 146,344 551,930 2,140,448 64,209
	6,468,933	9,614,823
Excess (deficiency) of revenue over expenses before the undernoted Change in fair value of investments	4,419,636 (620,275)	(324,220) 597,745
Excess of revenue over expenses for the year	3,799,361	273,525

Statement of Changes in Net Assets

For the year ended December 31, 2021

					2021	2020
	Endowments \$	Board restricted reserves \$	Unrestricted \$	Investment in capital and intangible assets \$	Total \$	Total \$
Balance – Beginning of year	16,535,113	3,752,367	1,185,231	69,745	21,542,456	20,999,665
Excess of revenue over expenses for the year Investment income on externally restricted	-	-	3,799,361	-	3,799,361	273,525
endowments (note 6(b))	256,305	_	_	_	256,305	265,023
Endowment contributions	228,956	-	-	-	228,956	4,243
Interfund transfers (note 11)	1,879,989	1,792,389	(3,639,031)	(33,347)	-	
Balance – End of						
year	18,900,363	5,544,756	1,345,561	36,398	25,827,078	21,542,456

Statement of Cash Flows

For the year ended December 31, 2021

	2021 \$	2020 \$
Operating activities		
Excess of revenue over expenses for the year	3,799,361	273,525
Non-cash items	40.5741	FF1 000
Amortization of capital and intangible assets Disposal of tangible assets	43,741 (14,058)	551,930
Impairment of intangible assets	-	2,140,448
Amortization of deferred capital contributions	-	(2,265,558)
Amortization of deferred lease inducement Dividend income reinvested	(13,166) (2,194,654)	(19,750) (968,761)
Investment income reinvested	(2,194,054)	(93,220)
Change in fair value of investments	620,275	(597,745)
		()
Net change in non-cash working capital balances related to operations	2,144,783 (95,217)	(979,131) 732,108
Net change in non-cash working capital balances related to operations	(95,21/)	/32,108
	2,049,566	(247,023)
T		
Investing activities Purchase of capital assets	(10,393)	(6,711)
Proceeds on disposal of capital assets	14,058	(0,/11)
Purchase of intangible assets	-	(106,511)
Purchase of long-term investments	(3,000,000)	-
Proceeds on disposal of long-term investments (Deposit) drawdown of long-term assets	(15.556)	1,000,000
(Deposit) drawdown of long-term assets	(15,776)	58,169
	(3,012,111)	944,947
Financina activities		
Financing activities Endowment contributions	228,956	4,243
		17 10
Change in cash during the year	(733,589)	702,167
Cash – Beginning of year	2,279,626	1,577,459
Cash – End of year	1,546,037	2,279,626
Non-cash transactions		
Deferred contributions related to restricted investment income on		
endowments (note 8)	(122,070)	(121,675)
Investments	122,070	121,675

Notes to Financial Statements

December 31, 2021

1 Nature of organization

The National Council of Young Men's Christian Associations of Canada, which operates as YMCA Canada, is continued under the Canada Not-for-Profit Corporations Act. YMCA Canada is registered as a charitable organization and, as such, is exempt from income taxes under the Income Tax Act (Canada).

YMCA Canada is the national office of the Canadian YMCA federation made up of 35 YMCAs and four YMCA-YWCA Member Associations (Member Associations). YMCA Canada is a community-based charity, which has provided vital services to Canadians for over 160 years so they can enjoy healthy and active lives. YMCA Canada fosters supportive and inclusive spaces where people feel a sense of belonging that helps them achieve greater health and well-being.

As part of a federated entity, YMCA Canada represents Canadian YMCAs and YMCA-YWCAs nationally, fostering the development of strong Member Associations by encouraging collaborative initiatives, protecting and enhancing the reputation of the YMCA and advocating on behalf of Member Associations regionally, nationally and internationally. YMCA Canada receives revenue from Member Associations through Federation membership allocations and fees for attending meetings and conferences. YMCA Canada may also reimburse Member Associations for expenses incurred when conducting business on behalf of YMCA Canada, including travel and meetings, the work of the development network to support and strengthen Member Associations and fulfilling obligations under Lead Association agreements.

2 Summary of significant accounting policies

The financial statements are prepared in accordance with Part III of the Chartered Professional Accountants of Canada Handbook – Accounting, which sets out Canadian accounting standards for not-for-profit organizations (ASNPO) and includes the significant accounting policies set out below.

Fund accounting

These financial statements include the following funds:

- **Endowment** Endowments consist of internally and externally restricted amounts where the endowment principal is to be maintained intact.
- Board restricted reserves Board restricted reserves comprise amounts internally restricted by the board of directors for future use.
- Unrestricted The unrestricted fund accounts for YMCA Canada's administrative activities. This fund reports unrestricted resources available for immediate purposes.
- Investment in capital and intangible assets The investment in capital and intangible assets fund represents the net investment in YMCA Canada's capital and intangible assets as described in notes 8 and 9. Amounts required for the purchase of capital assets or representing donated capital assets are transferred from the unrestricted fund or board restricted reserves to the investment in capital and intangible assets fund.

Notes to Financial Statements

December 31, 2021

Revenue recognition

Allocations from Member Associations are recognized in the year to which the amounts relate or when costs are incurred. Fees for national and international meetings and conferences are recognized in the year during which the event is held.

YMCA Canada follows the deferral method of accounting for contributions, which include donations and government grants. Other donations are recognized when received since pledges are not legally enforceable claims. Unrestricted contributions are recognized as revenue when received. Externally restricted contributions and grants are initially deferred when received in the accounts and are recognized as revenue in the year in which the related expenses are incurred except for endowment contributions, which are recognized as direct increases in net assets.

Externally restricted contributions for the acquisition of intangible assets are deferred and amortized over the life of the related intangible asset. Externally restricted contributions that have not been expended are recorded as part of deferred capital contributions on the statement of financial position.

The change in fair value of investments consists of realized and unrealized gains and losses less management fees, and is recorded in the statement of operations, except to the extent it relates to externally restricted endowment funds, in which case it is added to/deducted from endowed funds or deferred contributions on the statement of financial position.

Financial instruments

The Association records cash, accounts receivable and accounts payable and accrued liabilities initially at their fair value and are subsequently measured at amortized cost, net of any provisions for impairment.

Investments are recorded at fair value and transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All transactions are recorded on a trade date basis.

Capital and intangible assets

Purchased capital and intangible assets are stated at acquisition cost. Contributed capital and intangible assets are recorded at fair value at the date of contribution. Implementation expenditures, including consulting and legal costs, to bring the intangible asset to use are capitalized where there is deemed to be a future benefit.

Notes to Financial Statements

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Amortization is provided on a straight-line basis over the estimated useful lives of the assets when brought into use as follows:

Capital assets

Leasehold improvements

Office equipment

Computer equipment

Internally developed software

Over term of lease
5 years
3 years
5 years

YMCA Canada reviews the carrying amount, amortization and useful lives of its long-lived assets regularly. If the long-lived asset no longer has any long-term service potential, the excess of the net carrying amount over any residual value is recognized as an expense in the statement of operations.

Deferred lease inducement

The deferred lease inducement represents the value of a period of free rent and an incentive allowance paid by the landlord. It is amortized on a straight-line basis over the term of the lease as a reduction of rent expense.

Pension plan

Contributions to the Canadian YMCA Retirement Fund, a multi-employer defined contribution pension plan, are expensed on an accrual basis as the plan is accounted for as a defined contribution plan.

Contributed materials and services

Volunteers contribute an indeterminable number of hours per year and because of the difficulty of determining their fair value, contributed materials and services are not recognized in the financial statements.

Use of estimates

The financial statements of YMCA Canada have been prepared by management in accordance with accounting standards for not-for-profit organizations (ASNPO), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and revenue and expenses for the reporting period. Actual results could differ from those estimates. Accounts requiring significant estimates include accounts receivable and investments.

3 Cash

Cash totalling \$61,401 (2020 – \$147,469) is restricted and will be transferred to YMCA Member Associations for future use; a corresponding amount is included in accounts payable and accrued liabilities.

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4 Line of credit

YMCA Canada has a \$1,000,000 revolving line of credit secured by investments held, with interest payable at the bank's prime rate plus 0.50%, available until December 31, 2021, at which time the line of credit will decrease to \$500,000 and will be unsecured. As at December 31, 2021, there is \$nil balance outstanding against the line of credit.

5 Externally developed software

In 2016, YMCA Canada entered into a master services agreement with a vendor to implement and license an enterprise database solution on behalf of YMCA Member Associations for membership sales and management. YMCA Canada acted as the pay master on behalf of participating YMCA Member Associations, all of which signed a participation agreement with YMCA Canada. The contract included one-time costs payable to the vendor for the development, build, configuration and implementation of the solution by participating YMCA Member Associations.

In 2019 a number of YMCA Member Associations withdrew from the enterprise database solution project. In fiscal 2020 the remaining participating YMCA Member Associations exited from the agreement. As a result, YMCA Canada amortized \$nil (2020 -\$2,265,558) of the deferred capital contributions received. YMCA Canada recognized an impairment of the intangible capital assets in the amount of \$nil (2020 -\$2,140,448) representing the remaining proportionate share of the one-time costs of \$nil (2020 -\$1,457,662) and the remaining project support implementation costs of \$nil (2020 -\$682,786).

6 Investments

a) YMCA Canada's investment portfolio consists of units of various funds managed by Mawer Investment Management Ltd. As at December 31, the mix of assets held in those funds is as follows:

Canadian equities
US equities
International equities
Fixed income

	2021		2020
\$	%	\$	%
4,952,691	20	3,668,681	19
5,012,906	20	3,667,481	19 18
6,625,008	27	5,138,206	26
8,167,519	33	7,234,287	37
24,758,124	100	19,708,655	100

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b) The investment income recorded in the statement of operations is calculated as follows:

	2021 \$	2020 \$
Investment income Less: Management fees	2,104,821 (55,351)	2,098,371 (51,947)
To and the state of the state o	2,049,470	2,046,424
Investment income on externally restricted endowment funds added to endowment net assets (note 9) Amount made available for spending on externally restricted endowments added to deferred	(256,305)	(265,023)
contributions (note 8)	(122,070)	(121,675)
Less: Dividend income Less: Investment income recognized in miscellaneous	1,671,095 (2,194,654)	1,659,726 (968,761)
income income recognized in infiscentaneous	(96,716)	(93,220)
Change in fair value of investments	(620,275)	597,745

The investment income recognized in the statement of operations is related to the following balances:

	2021 \$	2020 \$
Internally restricted endowment funds (note 9) Board restricted reserves (note 9) Investment income recognized in miscellaneous income	1,244,102 330,277 96,716	1,281,694 284,812 93,220
	1,671,095	1,659,726

7 Capital assets

Capital assets consist of the following:

			2021	2020
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Leasehold improvements Office equipment Computer equipment	77,173 18,097 100,777	65,997 11,714 81,938	11,176 6,383 18,839	13,392 9,214 25,341
	196,047	159,649	36,398	47,947

8 Deferred contributions

Deferred contributions represent unspent externally restricted grants and donations for various purposes. The changes in the deferred contributions balance are as follows:

	2021 \$	2020 \$
Balance – Beginning of year Amounts received during the year Amount made available for spending on externally restricted	416,798 446,755	228,278 665,841
endowments (note 9) Amount recognized in the year	122,070 (417,810)	121,675 (598,996)
	567,813	416,798

9 Endowments

Endowments consist of internally and externally restricted amounts where the endowment principal is to be maintained intact. The investment income generated from assets held for endowment purposes must be used in accordance with the various purposes established by the donors or the board of directors.

Endowments comprise the following:

	2021 \$	2020 \$
Externally restricted Income earned Restricted	2,914,236	2,764,629
Unrestricted	1,667,824	1,334,735
Internally restricted by the board of directors	4,582,060 14,318,303	4,099,364 12,435,749
	18,900,363	16,535,113

YMCA Canada has a capital preservation policy, which has been approved by the board of directors. This policy has the objective of protecting the real value of the endowments by limiting the amount of earned income available for spending and requiring the reinvestment of any income earned in excess of this limit. The amount of income made available for spending is calculated as 3.5% (2020 -3.5%) of the average fair value of externally restricted endowment net assets over the previous sixteen quarters for the current year. The investment income earned as preservation of capital is recorded as a direct increase in endowment net assets for externally restricted endowments, where external restrictions allow. The investment income earned on externally restricted endowment assets, where it is not restricted, is recognized in the statement of operations. In any particular year, should investment income be insufficient to fund the amount to be made available for spending or the investment return be negative, the amount is funded by a transfer from endowed net assets. For internally restricted endowments, any investment gain (loss) is recorded as revenue (expense) in the statement

Notes to Financial Statements

December 31, 2021

of operations. An amount is transferred to (from) internally restricted endowment net assets equal to the investment gain (loss) earned on these funds, adjusted by the amount approved for spending by the board of directors.

In fiscal 2021, the investment income on externally restricted endowment net assets was \$425,091 (2020 - \$429,918). Of this amount, \$168,786 (2020 - \$164,895) was made available for spending, with \$122,070 (2020 - \$121,675) (note 8) added to deferred contributions, as the investment income is restricted by the donors as to how the monies are to be spent, and \$46,716 (2020 - \$43,220) was recorded as revenue in the statement of operations as the investment income was unrestricted. The return in excess of 3.5% of \$256,305 (2020 - \$265,023) (note 6(b)) was recorded directly to externally restricted endowments.

For internally restricted endowments, any investment income (loss) is recorded as revenue (expense) in the statement of operations. An amount is transferred to (from) internally restricted endowment net assets equal to the investment income (loss) earned on these funds, adjusted by the amount approved for spending by the board of directors. In fiscal 2021, the amount of \$1,574,378 (2020 - \$566,506) that was transferred from unrestricted net assets to endowment net assets (note 11) represents the remaining investment income earned on internally restricted endowment assets of \$1,244,102 (2020 - \$1,281,694) (note 6(b)) plus the investment income earned on board restricted reserves of \$330,277 (2020 - \$284,812) (note 6(b)) transferred to endowment net assets.

10 Board restricted reserves

Board restricted reserves comprise amounts internally restricted by the board of directors for future use as follows:

	2021 \$	2020 \$
Stabilization reserve Technology Strategic plan reserve Reserves for future events and programs	1,700,000 853,108 2,224,531 	575,000 1,658,719 1,066,104 452,544
	5,544,756	3,752,367

11 Interfund transfers

Interfund transfers consist of the following:

	Endowments		Board restricted reserves		Unrestricted		Investment in capital and intangible assets	
	2021 \$	2020 \$	2021 \$	2020 \$	2021 \$	2020 \$	2021 2020 \$ \$	
Investment income transfer in accordance with board policy (notes 6, 9 and 10)	1,574,378	566,506	-	1,000,000	(1,574,378)	(1,566,506)		
Capital transfers Impairment of intangible	-	-	-	-	-	245,235	- (245,235)	
assets (note 5) Other transfers	- 305,611	- 118,555	- 1,792,389	(575,080)	(2,064,653)	682,786 456,525	- (682,786) (33,347) -	
	1,879,989	685,061	1,792,389	424,920	(3,639,031)	(181,960)	(33,347) (928,021)	

12 Lease commitment

YMCA Canada has entered into a lease commitment for office premises, which expires in August 2022. The future annual lease payments, including estimated property taxes and operating costs, are \$154,722.

13 Y.M.C.A. Properties Incorporated

YMCA Canada controls Y.M.C.A. Properties Incorporated (YMCA Properties), a corporation incorporated under the laws of Ontario. YMCA Properties is registered as a charitable organization and, as such, is exempt from income taxes under the Income Tax Act (Canada). The purpose of YMCA Properties is to purchase, lease or otherwise acquire, hold, sell or dispose of property in the province of Ontario for itself or in trust for local YMCAs or YMCA-YWCAs, or for any other organization affiliated with or connected in any way to the work of the YMCA. YMCA Properties holds the title to property owned and operated by the YMCA of Simcoe/Muskoka. YMCA Canada's policy is to disclose the financial activities of its controlled entities. As at December 31, 2021, YMCA Properties had no assets and liabilities and had no revenue and expenses for the year then ended.

14 Pension plan

YMCA Canada contributed \$127,915 (2020 - \$118,434) to the Canadian YMCA Retirement Fund.

Notes to Financial Statements

December 31, 2021

15 Financial instruments

YMCA Canada is exposed to various financial risks through transactions in financial instruments.

Foreign currency risk

YMCA Canada is exposed to foreign currency risk with respect to the underlying securities of its pooled funds denominated in foreign currencies because of fluctuations in the relative value of foreign currencies against the Canadian dollar. Management assessed exposure to foreign currency risk as not significant.

Liquidity risk

Liquidity risk is the risk YMCA Canada will not be able to meet its financial obligations as they come due. YMCA Canada manages liquidity through regular monitoring of forecasted and actual cash flows. A range of alternatives is available to YMCA Canada including cash flow provided by operations, the line of credit, draw down from unrestricted investments or a combination thereof.

YMCA Canada expects to be able to meet its financial obligations in the foreseeable future.

Credit risk

YMCA Canada is exposed to credit risk with respect to its accounts receivable and its short-term and fixed income investments, including the underlying investments of its pooled funds. Management assessed exposure to credit risk as not significant.

The accounts receivable are presented in the financial statements net of the allowance for doubtful accounts provision of \$2,847,281 (2020 – \$2,788,081).

Interest rate risk

YMCA Canada is exposed to interest rate risk with respect to its investments in a pooled fund that holds fixed income securities, the fair values of which will fluctuate with changes in market interest rates. YMCA Canada is also exposed to interest rate risk with respect to its operating line of credit since the interest rate is linked to the bank's prime rate, which changes from time to time. The interest rate risk on investments is considered insignificant, as the majority of YMCA Canada's investments are held in units of pooled funds.

Other price risk

YMCA Canada is exposed to other price risk through changes in market prices (other than changes arising from interest rate or currency risks) in connection with its investment in a pooled fund that holds equity securities. YMCA Canada manages its exposure to this risk by monitoring compliance with the investment policy approved by the board of directors.

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16 Payments to YMCA Member Associations

In the statement of operations, purchased services include \$201,991 paid to YMCA Member Associations (2020 – \$81,567), and travel and meetings include \$nil (2020 – \$19,692) paid to YMCA Member Associations.

17 COVID-19 and Canadian government emergency relief subsidies

The impact of the COVID-19 pandemic caused a disruption to the economy that could impact YMCA Canada's liquidity risk. The COVID-19 pandemic has resulted in governments worldwide enacting emergency measures to combat the spread of the virus including travel bans, self-imposed quarantine periods and social distancing that have caused disruption to businesses resulting in an economic slowdown.

Due to public health orders many Member Associations' health and fitness facilities closed at the onset of the pandemic and continue to be subject to ongoing closures based on local public health orders, which has resulted in reduced allocations revenue from YMCA Member Associations. YMCA Canada has made every effort to contain costs.

During the year, YMCA Canada was eligible for the Canada Emergency Wage Subsidy (CEWS) in the amount of \$181,497 (2020 - \$597,295) and Canada Emergency Rent Subsidy (CERS) in the amount of \$35,639 (2020 - \$28,897) and has recorded the amounts for the respective programs in government grants revenue in the statement of operations.

Revenue has declined as a result of the COVID-19 pandemic and related government measures. YMCA Canada is currently addressing the challenges related to the COVID-19 pandemic by managing costs and applying for all available government assistance.